

## APPENDIX J – CASH FLOW FY24/25

Cash Flow	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25
Opening Balance	£1,779,809	£1,471,229	£721,974	£148,844	£1,647,756	£709,881	£245,578	£1,543,409	£505,816	(£186,348)	£1,586,504	£441,189
Income												
Cash Received 3rd Party	£570,710	£555,301	£568,381	£549,133	£675,424	£665,568	£587,230	£552,997	£458,156	£496,474	£504,137	£522,270
Cash Received SBC	£430,691	£99,000	£0	£2,139,676	£0	£0	£1,839,676	£0		£2,439,676	£0	£0
Capital Grant Received	£15,000	£15,000	£25,000	£15,000	£15,000	£25,000	£15,000	£15,000	£25,000	£15,000	£15,000	£25,000
	<b>£1,016,401</b>	<b>£669,301</b>	<b>£593,381</b>	<b>£2,703,809</b>	<b>£690,424</b>	<b>£690,568</b>	<b>£2,441,905</b>	<b>£567,997</b>	<b>£483,156</b>	<b>£2,951,150</b>	<b>£519,137</b>	<b>£547,270</b>
Payments												
Payments 3rd Pty	(£682,148)	(£600,213)	(£496,291)	(£529,005)	(£515,537)	(£481,791)	(£466,001)	(£492,377)	(£508,034)	(£513,768)	(£565,985)	(£566,917)
Payments CAPEX Live Borders	(£15,000)	(£15,000)	(£25,800)	(£15,000)	(£15,000)	(£25,800)	(£15,000)	(£15,000)	(£25,800)	(£15,000)	(£15,000)	(£27,000)
Payments CAPEX SBC	(£20,000)	(£18,000)	(£18,000)	(£30,000)	(£18,000)	(£18,000)	(£30,000)	(£18,000)	(£18,000)	(£30,000)	(£18,000)	(£18,000)
Payment Wages & Salaries	(£440,834)	(£440,307)	(£443,467)	(£440,834)	(£440,834)	(£446,101)	(£441,887)	(£440,834)	(£440,307)	(£430,827)	(£430,827)	(£429,773)
Payment PAYE	(£65,000)	(£75,572)	(£75,481)	(£76,023)	(£75,572)	(£75,572)	(£76,474)	(£75,752)	(£75,572)	(£75,481)	(£73,856)	(£73,856)
Payment NIC	(£62,000)	(£69,274)	(£69,191)	(£69,688)	(£69,274)	(£69,274)	(£70,102)	(£69,439)	(£69,274)	(£69,191)	(£67,701)	(£67,701)
Payment Pension	(£40,000)	(£44,083)	(£44,031)	(£44,347)	(£44,083)	(£44,083)	(£44,610)	(£44,189)	(£44,083)	(£44,031)	(£43,083)	(£43,083)
Interest	£0	£0	£5,750	£0	£0	£5,750	£0	£0	£5,750	£0	£0	£5,750
Cash Paid VAT	£0	(£156,107)	£0	£0	(£450,000)	£0	£0	(£450,000)	£0	£0	(£450,000)	£0
	<b>(£1,324,982)</b>	<b>(£1,418,556)</b>	<b>(£1,166,511)</b>	<b>(£1,204,896)</b>	<b>(£1,628,300)</b>	<b>(£1,154,870)</b>	<b>(£1,144,074)</b>	<b>(£1,605,591)</b>	<b>(£1,175,320)</b>	<b>(£1,178,298)</b>	<b>(£1,664,452)</b>	<b>(£1,220,580)</b>
Closing Balance	<b>£1,471,229</b>	<b>£721,974</b>	<b>£148,844</b>	<b>£1,647,756</b>	<b>£709,881</b>	<b>£245,578</b>	<b>£1,543,409</b>	<b>£505,816</b>	<b>(£186,348)</b>	<b>£1,586,504</b>	<b>£441,189</b>	<b>(£232,121)</b>
Intra Month Peak to Trough Movement	(£300,000)	(£300,000)	(£300,000)	(£300,000)	(£300,000)	(£300,000)	(£300,000)	(£300,000)	(£300,000)	(£300,000)	(£300,000)	(£300,000)
Max cash required in the period	<b>£1,171,229</b>	<b>£421,974</b>	<b>(£151,156)</b>	<b>£1,347,756</b>	<b>£409,881</b>	<b>(£54,422)</b>	<b>£1,243,409</b>	<b>£205,816</b>	<b>(£486,348)</b>	<b>£1,286,504</b>	<b>£141,189</b>	<b>(£532,121)</b>